Welcome to: Navigating Facilitation in a Post-Pandemic World





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March 10, 2022

"More than 90% of employers are planning to adopt a hybrid working model for their knowledge workers in 2022"

Brian Kropp and Emily Rose McRae (01/2022)

The time to adapt to a hybrid environment is now!

Let's Get to Know One Another!

Using the chat, please share the following...

- Name
- Tit<mark>le</mark>
- Organization
- City/State/Country you are joining from



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Agenda and Expectations

Agenda



What is virtual and hybrid facilitation?

When is virtual/hybrid facilitation the right choice?



Why go virtual/hybrid? (2 engagement activities)

How to go virtual/hybrid

Reflection and **Questions**

Expectations

Content (~35 minutes)

Participation & Engagement (~15 minutes)

- Cameras on encouraged
- 2 opportunities for engagement (through Ideaboardz and Jamboard)

Questions and Comments (~10 minutes)

- Encouraged in the chat throughout will likely be answered at the end
- Opportunity to raise hand and come off mute at the end

1. What is Virtual and Hybrid Facilitation?



Facilitation is meant to "inspire a <u>diverse group of people</u> to progress toward <u>common goals</u> and objectives in a <u>short period of time</u>."

3 Types of Facilitation:



Facilitative "Facilitation from Within"



Interactive Training "Pure" Facilitation

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How Facilitation is Different from a Meeting

"Meeting Facilitation is the <u>conscious</u> act of <u>guiding</u> the meeting process so that it stays on course, to make sure <u>everyone participates</u>, and to reach the <u>agreed-upon meeting goals</u>."



Process is as important as the content



Distinct roles



Requires more planning

Facilitation Modes

In Person Facilitation

- Relationship building
- Stakeholder alignment
 Maximizes engagement
- Limits on size of
- meetings and participants
- Constrained by staffing needs & preferences

Facilitation

Hybrid

Facilitation

Maximum flexibility

Improved

manage

Engagement

More difficult to

Creates different

expereinces &

engagement

• Flexibility

Virtual

- Inclusion reach a larger and more broad audience
- Limited Communication body language, etc.
- Increased potential for distractions
- Technological considerations

All participants and facilitators are joining from the different locations using their own devices

Some participants are joining together from a single meeting room and some are joining from separate rooms and separate devices

Switching between Facilitation Modes



Virtual and Hybrid facilitation requires more than just adding technology

Areas to Keep the Same

- Overall Session Goal
- Participation
- Fun & Engaging Atmosphere

Areas of Change

- Amount of Preparation
- Overall Session Length
- Engagement Techniques and Tools
- Break Frequency
- Facilitator Role

When Is Virtual/Hybrid Facilitation the Best Choice?

2.

What is your goal?

Common Meeting Goals:



Facilitation Blockers



Do Not Pursue Facilitation If...

- You do not have enough time to plan
 - You don't have an agenda or facilitator
 - Goals can be accomplished through a meeting or other form
 - You don't plan to use feedback/don't want it

3. Why Go Virtual / Hybrid?

So Why Go Virtual?





Workplace Requirements Accommodate and Access Bigger Groups Time and Cost Saving



Can Create a Greater Sense of Equality



Virtual Facilitation has Challenges

While you watch consider the following:

What challenges surrounding virtual relate to?

facilitation highlighted in the video do you

What are some additional challenges that can occur in a hybrid environment?

Let's Brainstorm! Virtual & Hybrid Facilitation Challenges



- 1. Open <u>Ideaboardz</u>
- 2. Select the "plus" icon next to the question
- 3. Type on the sticky note
- 4. Click on a post it you agree with
- 5. Click on the "thumbs up" to vote for it

Virtual and Hybrid Facilitation Challenges



- Technical issues
- Connectivity Issues
- Greater distractions
- No or minimal body language



- Potential for differing experiences between in person and virtual
- Could lead to feelings of inequality
- Requires more planning and a greater degree of thought & effort
- Audio quality in the meeting room

Let's Brainstorm! How to Overcome Virtual & Hybrid Facilitation Challenges



How might we...

- Bring the conversation back on track?
- **♦**

Overcome lack of participation? Make all participants feel welcome in a hybrid environment?

Let's Brainstorm! How to Overcome Virtual & Hybrid Facilitation Challenges

- 1. Go to <u>Google Jamboard</u>
- 2. Find a question that appeals to you
- 3. Insert a sticky note
- 4. Add your idea
- 5. Click save
- 6. Browse other questions



Ways to Overcome Virtual & Hybrid Challenges

Bring a conversation back on track?

- Have a parking lot
- Have 2+ facilitators
- Develop and share follow up process

Overcome lack of participation?

- Set clear expectations before and at the start of the facilitation
- Multiple options for feedback

Make all participants feel welcome in a hybrid environment?

- Have all participants log on virtually
- Welcome virtual participants
- Encourage cameras on (but do not force)
- Ensure strong audio for the room
- Use chat/polling function
- Post meeting notes and action items

. How to Go Virtual

Pre Facilitation Planning

- Develop your goal(s) and decide on facilitation type to support the goal(s)
- Understand the audience, and what you need out of them
- Choose a platform that enables your goals

- Create and distribute an outline, materials, and expectations
- Define and Assign Roles
- Understand success measures and identify potential roadblocks
- Have tech knowledge & backup plans at the ready



During the Facilitation

Actively foster & encourage engagemen throughout	nt	Manage time & mic discussions	ro	
	Keep tabs on success measures & roadblock			ocument, take notes, nd capture feedback

Closing Out the Session



Review next steps & Provide key takeaways Distribute & Communicate follow-ups

Create opportunities for feedback on the facilitation and the meeting to inform future facilitation Allow for participants who were unable to make it to provide feedback on takeaways, contribute to the discussion while topics are fresh

Favorite Tips Learned During COVID

"What questions do you have?" vs "Do you have any questions?"



Consider differences between writing and typing

Grab a drink of water to make pauses for feedback feel more natural

Utilize the pre-meeting time to your benefit

5. Reflection



Your

Turn!







Engaging



Following Up



Always begin by understanding your goals and your audience Choose a facilitation method that enhances your goals rather than forcing your goals into a facilitation method

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Invest time in making participants feel welcome to achieve greatest participation Share next steps with participants as well as how you plan to use the information. Transparency is key!

What are your top 3 takeaways from today's session?



Thank You! Any Questions?





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